

OUTLIERS CFO EXCELLENCE CENTRE™

# CFO Value Creation Report

How finance is creating enterprise value

CFO / Board / Executive · Flagship Edition 2026

*Outliers Professionals Ltd — publication-ready resource for the CFO Excellence Centre Resource Library*

## 1. Value Creation Summary

[How finance has created and protected value this period — across growth, margin, capital efficiency and risk.]

## 2. Value Drivers

Value Driver	Baseline	Current	Target	RAG
Revenue growth %	[ ]	[ ]	[ ]	Amber
EBITDA margin %	[ ]	[ ]	[ ]	Amber
ROIC %	[ ]	[ ]	[ ]	Red
Cash conversion cycle	[ ]	[ ]	[ ]	Amber
Cost-to-income %	[ ]	[ ]	[ ]	Amber

## 3. Finance Initiatives & Value

Initiative	Value (€m)	Status	RAG
[initiative 1]	[ ]	[status]	Green
[initiative 2]	[ ]	[status]	Amber
[initiative 3]	[ ]	[status]	Amber

## 4. Capital & Returns

[ROIC vs hurdle, capital allocation alignment, and returns on major investments. Use editable figures.]

## 5. Next Period — Value Agenda

- [value priority 1]
- [value priority 2]
- [value priority 3]

### Notes & Disclaimer

*This resource is a professional finance management template, not accounting, tax, legal or financial advice. Calibrate frameworks, KPIs, thresholds and figures to your organisation and confirm accounting, tax and regulatory specifics against current applicable standards and law and professional counsel. Bracketed fields [like this] and sample figures are editable placeholders.*