

OUTLIERS BUSINESS STRATEGY CENTRE™

Strategy Committee Charter

Mandate, composition and operation of the Strategy Committee

Strategy Committee · Flagship Edition 2026

Publication-ready resource for the Outliers Resource Library

1. Purpose

The Strategy Committee assists the board in overseeing strategy formulation, execution, value creation and strategic risk.

2. Composition & Meetings

Item	Provision
Membership	Minimum three directors; mix of independent and executive
Chair	A non-executive director appointed by the board
Attendees	CEO, CFO, Strategy Director; others by invitation
Frequency	At least quarterly
Quorum	Two members

3. Responsibilities

- Review and recommend the strategy and strategic plan to the board
- Oversee strategy execution and initiative delivery
- Review value creation, capital allocation and returns
- Oversee growth, transformation and major strategic initiatives
- Review strategic risks and mitigation
- Review competitive position and market dynamics
- Report to the board after each meeting

4. Authority

The Committee may obtain any information it requires, access management and advisers, and commission independent analysis.

5. Annual Agenda (illustrative)

Quarter	Focus
Q1	Strategy review; annual plan; capital allocation
Q2	Execution & performance; competitive position
Q3	Growth & transformation; strategic risk
Q4	Value creation; scenarios; committee self-assessment

Notes & Disclaimer

This toolkit is a professional management resource. Calibrate frameworks, scoring, KPIs and governance to your organisation, sector and strategy. Targets and thresholds are illustrative and should be set by leadership.