

OUTLIERS RISK MANAGEMENT CENTRE™

Quarterly Risk Report Template

Board / Risk Committee quarterly report

CRO / Board · Access Tier T2 · Flagship Edition 2026

Publication-ready resource for the Outliers Resource Library

Quarterly Risk Report — [Quarter / Year]

Prepared by: [CRO] · Date: [date] · Classification: Board Confidential

1. Executive Summary

[Overall RAG and 3–4 key messages. Example:] Overall profile AMBER. FX and cyber risks above appetite with active mitigation. Control effectiveness 93%. No Level 1 crises. One decision sought.

2. Risk Profile vs Appetite

Risk type	Status	Commentary
Liquidity	Green	[commentary]
FX/Market	Red	[commentary]
Operational	Amber	[commentary]
Cyber	Red	[commentary]
Fraud	Amber	[commentary]
Compliance	Green	[commentary]
ESG/Climate	Amber	[commentary]

3. Top Risks & Movement

Risk	Rating	Movement	Owner	Mitigation status
[Risk 1]	Critical	↑	[owner]	[status]
[Risk 2]	Critical	→	[owner]	[status]
[Risk 3]	High	↓	[owner]	[status]
[Risk 4]	High	→	[owner]	[status]

4. KRIs & Breaches

KRI	Current	Threshold	RAG	Action
[KRI 1]	[]	[]	Green	[]
[KRI 2]	[]	[]	Red	[]
[KRI 3]	[]	[]	Amber	[]

5. Incidents & Losses

Ref	Description	Severity	Net loss (€)	Status
[INC-..]	[]	High	[]	[]
[LE-..]	[]	Medium	[]	[]

6. Emerging Risks

- [Emerging risk 1 — signal & preparedness]
- [Emerging risk 2 — signal & preparedness]

7. Actions & Overdue Items

Action	Owner	Due	Status
[Action 1]	[]	[date]	In Progress
[Action 2]	[]	[date]	Overdue

8. Decisions / Escalations Sought

- [Decision 1]
- [Decision 2]

Disclaimer

This toolkit is a professional management resource, not legal, regulatory or audit advice. Calibrate scoring scales, appetite, limits and governance to your organisation, sector and applicable regulation. Sector-specific requirements (e.g. prudential, data-protection, HSE) must be confirmed against current local regulation.